Contributions and grants help FEMAP deliver daily services to half a million people each year - from health care and preventive medicine to economic empowerment through community banks and environmental research. FEMAP depends on these resources to meet current and future need of our bi-national community.

**FEMAP FOUNDATION**

Financial Statements together with Accountant’s Compilation Report Three Months Ended December 31, 2010 and Years Ended December 31, 2009

<table>
<thead>
<tr>
<th>Grants and Public Support</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual Donations</td>
<td>$306,689.00</td>
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<tr>
<td>Foundations/Grants</td>
<td>$368,831.00</td>
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<tr>
<td>2010 Fundraiser</td>
<td>$156,517.00</td>
</tr>
<tr>
<td></td>
<td>$832,037.00</td>
</tr>
</tbody>
</table>

Money Awarded to programs and services: $793,701.00

**Board of Directors**
Adair Margo, President
Guadalupe Arizpe de la Vega, Vice-President
Cita Sanders, Secretary
Alfonso Soto, Treasurer
Rita Baca
David Buchmueller
Guadalupe Canales
Teresa Castrell
Jan Chapman
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Tomas De Leon
Mary Ann Dodson (Emeritus Member)
Alyn Brown Morton (Emeritus Member)
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Adrian Slater
Alonso Soto
Adolpho Telles

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Dr. Laurance Nicky
Past Director
El Paso City – County Health District
Dr. Jacob Heydemann
Dr. Robert R. Franklin
Fellow of the American College of Obstetricians and Gynecologists
Dr. Francisco Cigarroa
Chancellor, University of Texas System
Dr. Kathleen Staudt
Professor of Political Science
University of Texas at El Paso

**FEMAP: 38 Years of Serving Cd. Juarez**

Dear Friends,
The story of the El Paso/Juarez border is one of people helping each other. When El Pasans witness an organization like FEMAP (Mexican Federation of Private Associations for Health and Economic Development) making a difference in the lives of our neighbors in Juarez, we get behind it. Since 1992, the FEMAP Foundation has provided approximately $420,000 per year to outstanding programs in Juarez, focusing on reproductive health, prenatal care, child and maternal health, micro-enterprise development, healthy youth and education. Last year our two hospitals – Hospital de la Familia and Hospital Santa Maria - provided much needed medical care to 228,459 of the poorest people living in Juarez, resulting in our founder Guadalupe Arizpe de la Vega being named a CNN Hero for 2010.

That’s not all. FEMAP’s nursing school graduated 534 students from families who never dreamed that having a professional son, daughter, sister or mother was possible. With tuition of $38 per month and scholarships available, FEMAP is training the finest healthcare professionals in the State of Chihuahua with its school ranked #1 in quality by CENEVAL. More than 300 individuals are waiting to enter the nursing program and enlarging our capacity is a priority in the coming year.

The following pages contain many examples of inspired teamwork between our donors, volunteers and employees. Please join us in making a difference in the lives of others. With your help, FEMAP will continue to be a beacon of hope in Ciudad Juarez.

Adair Margo
President, Board of Directors

Anna Alemán
FEMAP Foundation
Top 10 CNN Hero: Guadalupe Arizpe de De la Vega

Guadalupe Arizpe de De la Vega, founder of the Mexican Federation of Private Health and Community Development (FEMAP) was selected as one of the top 10 CNN Heroes Award. Originally from the city of Monterrey, Mexico, Mrs. De la Vega’s interest in health began at a very early age. She worked for a tuberculosis ward of a Monterrey hospital, where she first realized the intimate relationship between health and living conditions. In the early 1970s she began her historic fight for women’s access to family planning, information and prenatal care and for control over their reproductive lives. In 1972, Mrs. De la Vega developed the Promotora de Salud Comunitaria model— which is now used all over the world.

Three years later, Mrs. De la Vega opened Hospital de la Familia, a two room hospital attached to a pharmacy where women had access to OB/GYNs and pediatricians.

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Infrastructure:
FEMAP has the following infrastructure to provide 632,541 high quality medical care and technology services at a low cost:

• 114 doctors (of which 84 or 74% are specialist in their field)  
• 144 nurses (1.26 nurses per doctor)  
• 181 beds  
• 100 medical consultation rooms, six surgical room and five labor and delivery rooms  
• 12 labor & delivery room equipped with fetal heart rate monitors  
• A Intensive Care unit with 10 cribs for neonatal care  
• A Neonatal Development unit with 10 cribs  
• Three Imaging units with X-ray, Fluoroscopy, ultrasound and mammograms  
• Three Dental/Dentist units - fully equipped  
• 504 Employees and 1,004 volunteers  
  o 424 (84%) FEMAP Medical Units staff  
  o 48 (10%) Community Programs staff  
  o 32 (6%) Nursing School staff
FEMAP Medical Units:

- **Hospital de la Familia, Hospital Santa Maria and Clínica 1**
  - Total Medical Services in 2010:
    - **632,541** medical services to 167,669 patients (24,198 patients came from the U.S., primarily El Paso, Texas)
    - Ambulatory Services: 130,172 (357 services per day)
    - Clinical Analysis Laboratory: 377,782 (1,035 studies per day)
    - Births: 5,410 (15 per day and 110,034 births in the last 37 years)
    - Major Surgeries: 4,027 (11 surgeries per day)
    - Other Services: 70,373 (193 per day)

**Additional Services within Hospital de la Familia**

- **Dr. Jacob Heydemann Clinic** – Established 25 years ago by Dr. Jacob Heydemann, the clinic provides free orthopedic medical care. Since 1986, the clinic has provided a total of 30,400 pediatric orthopedic consultations, 20,459 rehabilitation therapy sessions and 812 orthopedic surgeries to children from Cd. Juarez, Coahuila, Durango, Sinaloa and Sonora.

- **Boquitas Bonitas Fund** – This fund helps subsidize specialized pediatric medical care. Funding is provided by Johnson & Johnson and the FEMAP Foundation. Fifteen children have benefited from the Fund.

- **Shriners Hospitals for Children** - Through the generous work of the Shriners Hospital for Children at Salt Lake City, Utah and medical personnel from Hospital de la Familia, 800 children with orthopedic problems received much needed free surgeries, medical care and medical equipment such as wheelchairs, walkers and braces. Doctors, social workers, specialists and coordinators from the Shriners were on hand to work with FEMAP/SADEC staff and volunteers. Children and their families throughout the state of Chihuahua and from various states of Northern Mexico were helped.

**Guadalupe graduated with honors from the FEMAP School of Nursing in December 2009. Anaya was the third best student in her graduating class and one of the best qualified nurses within the state of Chihuahua in the Centro Nacional de Evaluación para la Educación (CENEVAL). CENEVAL is the National Centre of Evaluation for Higher Education. Its main activity is the design and administration of assessment instruments for abilities and competencies, as well as the analysis and dissemination of results obtained. A non-profit organization, CENEVAL was founded in 1994 by a mandate of the National Association of Universities and Higher Education Institutions (ANUIES) and provides valid and reliable information about the knowledge and abilities of people.**

"This is a very important accomplishment," explains Rosalinda Guerra, R.N., MSN, "CENEVAL’s evaluation Board is composed by presidents and deans of educational institutions, heads of professional associations, leaders of private and social organizations, and authorities of the National Ministry of Education."
Children and Adolescent Community Based Program: FEMAP contributes to youth’s quality of life by implementing programs that direct them to a more positive development and strengthens communities to confront the problems faced by today’s youth in Cd. Juárez.

• Two Should Know - Jovenes, Cultura y Sexualidad
• Children and Adolescent Community Based Program: Excel in El Paso, Texas and the National Dance Institute.
• ValorArte
• Two Should Know - Jovenes, Cultura y Sexualidad

Economic Development:
The potential for empowering women is intimately related to their financial independence. This led FEMAP / SADEC to develop the Economic Development program in 1987. The goal is to help those living in poverty (especially women) to improve family income, and in turn, improve their quality of life. In the 20-year history of this project, SADEC-FEMAP has organized hundreds of community banks, with more than 5,000 members and created 7,000 jobs.

2010 Highlights:
• $5,083,600 (pesos) in loans made, which benefited families who have no access to formal banking credit.
• The rate of repayment is 95%, thanks to the improvement of the credit and the management of the portfolio methodology.
• 528 loans were disbursed to improve income and the promotion the creation of self-employment.
• The average loan was $6,500 pesos (US $700 dollars).
• The average loan in the community banks was $3,168 pesos (US $100 dollars).
• 85% of the participants are women.